

In addition to refinancing the DIP loan, the Province will provide up to \$6M in COVID funding and will provide enrollment corridor and performance protection of up to a combined amount of \$22 million over 6 years. This will help to ensure that the effects of the changes made during the restructuring do not unduly impact Laurentian's operations, and provide the university with a period in which to stabilize all of its operations following emergence from the CCAA proceedings.

This support will help the university emerge from its restructuring as a stronger, financially viable and vibrant institution serving students, employers and communities in Northern Ontario. This announcement is great news for northern Ontario, our community and those who wish to study in

The Campus Recreation Center gym is closed
All indoor training for varsity athletes is currently on hold
Remote Work Guidelines for employees remain in place

Classes commenced January 17, 2022 as previously reported and most classes previously scheduled for on-campus delivery will be delivered remotely until at least February 4, 2022. Beginning the week of February 7th additional face-to-face instruction is expected to return to campus, with the intent to have all classes originally scheduled to be face-to-face in the Winter Term, resumed on-campus no later than February 28th. I expect there will be a few exceptions for a limited number of courses and students will be contacted directly by their instructor for those applicable courses.

We intend to share details on the programs/courses that will be returned to campus the week of February 7th, February 14th, and February 28th no later than January 24th. It remains our goal to provide a minimum of two weeks notice for return to on-campus delivery. Although the pandemic

The decrease in applications is disappointing but not unexpected, given the academic restructuring that was undertaken last spring, which occurred after 101 applications had been received. We're also dealing with partial data so we're nowhere near the finish line. This is a marathon, not a sprint.

Laurentian expects to continue to receive more applications, right up to the deadline; however, the current trends have been consistently behind by more than 40% since late Fall. Regionally, the domestic 101 applications are showing the following gaps:

- Sudbury -33%
- GTA -36%
- North East -54%
- Central -57%

In the past two months, Liaison, Marketing and Digital Strategy have been having regular meetings with the Associate Vice-President, Student Success, Registrar and Secretary of Senate to ensure there is an understanding of the approaches to recruitment and retention by all.

Additionally, when looking at all domestic applications (all application types for all academic levels), English Language programs are slightly better trending at -42% when compared to French Language programs which are trending at -52% year over year. On a more positive note, our fully online degree programs overall are showing less of a year over year decrease at -1% when compared to our on campus degree programs at -44%.

International, Transfer/Mature and Graduate applicants do not have an OUAC deadline and the bulk of applications are received later in the cycle. Laurentian will be continuing to monitor the admission trends and provide updates as the cycle evolves.

Domestic Recruitment, International Recruitment and the Office of Admissions will be focusing their efforts to secure high conversion rates to confirmed offerees for 2022/2023. To start, two (2)

The topics and messaging for each campaign is unique, not only the platform used to convey the message, but also the person's specific program(s) to which they hold an offer(s). We focus on the following in an ongoing fashion until, and even after, the deadlines have passed;

Accepting your offer

Deposit payment reminder for international offer holders

Francophone Advisory Committee

The Joint Bilingualism Committee, whose mandate is to promote bilingualism at Laurentian University, has approved a *Comité consultatif francophone* that will help develop policies and strategies relating to Francophone matters. Committee members will come from Laurentian University and community partners. The invitation to participate in this twelve (12) member committee will be issued soon.

CCAA Updates

Laurentian continues to proceed through the necessary steps of the CCAA restructuring in order to emerge as a restructured entity. This includes:

- the Monitor's review and determination of all claims filed against the University with input from the Laurentian team, and the determination of any disputed claims by the court-appointed Claims Officer or the Court
- considering and engaging with stakeholders on the recommendations arising from the operational and governance reviews undertaken by the Nous Group
- considering the recommendations in the real estate review and actioning any items
- finalizing the audited financial statements for the year ended April 30, 2021

The Auditor General has announced in the media that she intends to appeal this decision.

Apart from the narrow issue of information and documents subject to legal privilege, the University has cooperated with the Auditor General's inquiry in all other respects. Laurentian has authorized and encouraged all staff to participate in interviews with the Auditor General of Ontario, and has not filtered or impeded those discussions in any way. Laurentian personnel have provided documents directly to the Auditor General without any counsel reviewing them in advance, in the case of all documents that do not include legally privileged communications which the Court has determined the Auditor General is not entitled to receive. We have also granted her office direct access to our entire financial database, enrolment system, as well as a substantial volume of other non-privileged documentation covering many decades. We will continue to provide the Auditor General with any documentation and non-privileged information she needs, and is entitled to receive, in order to perform her audit.

Speaker's Warrants issued by the Legislature

ensure each student had the care and support needed. Kudos to the following people from residents who were involved in supporting the students, Benjamin Demianiuk, Joseph McGibbon, Kayla Dibblee, Dave DeLoye, Kyle Ackerland, Armande Martin, and Bryce Allen.

The core members of the CARE team include: Nicole St. Marseille, Shannon Goffin, Michelle Brunette, Mary Laur, Stephanie Harris, Joseph McGibbon, and Isabelle Chaussé. Through the holiday period, the CARE team coordinated student support and outreach with the help of Kayla Dibblee, Tom Fenske, Sylvie Chrétien-Makela, Leeanne Croteau, Melissa Ouimette, Troy Boyer, and the teams from Residence, LUSU, ISA and Security. The mission of the Laurentian Campus Assessment, Response, and Education (“CARE”) team is to “support a caring and safe place to learn and work, by identifying and communicating behavioural risks and threats, and providing coordinated early intervention for individual and campus wellness.”

Kudos to Health and Safety including all the Safety Ambassadors and Health and Wellness Services for continuing to provide exceptional services to employees and students at Laurentian University as we navigate the on-going pandemic. The teams were instrumental in setting up the health and safety procedures for exams and were in regular communication with Public Health Sudbury and Districts throughout the month of December to ensure the Laurentian community had the most up to date information on COVID-19. Through their advocacy and leadership COVID-19 testing and vaccination clinics were available on campus (and continue to be available). Kudos to members of the teams including, Gail Cowper-Benoit, George Flagler, Lyne Rivet, Emily Carriere, Linda Tresidder, Sandra Frappier, Kaitlyn Lyrette, and Susan Finlay.

Congratulations are in order for learners amongst Human Studies and Interdisciplinarity students. Since the beginning of the COVID-19 pandemic, virtual and hybrid modes of learning have not only increased in volume, but have also been enhanced. Students are now accustomed to learning both in and outside of the classroom, and this year’s cohort of PhD students in the Human Studies program recently shared that they attribute much

I would like to recognize the dedication of many involved with the delivery of our December exam session. First, our faculty members who were able to modify their exam delivery to be remote as new safety measures were put in place. Second, our staff who supported this transition. And of course, our students who once again were required to persevere and succeed regardless of the changes to the environment. We are proud of the strength, dedication and resilience of the entire Laurentian community. We know that in 2022, we will continue to find strength and a sense of community, both on and off campus.

Dr. Sara Torres from Social Work was awarded a Connection grant from the Social Sciences and Humanities Research Council for her project entitled "Knowledge Mobilization Focusing on Protective Factors for Children's Welfare: the case of Urban